Page 1

IN THE UNITED STATES DISTRICT COURT
FOR THE SOUTHERN DISTRICT OF OHIO
EASTERN DIVISION

- - - - -

Raymond Gibson, :

Plaintiff, :

Case No. 07-377

vs. : Judge Marbley

Magistrate Judge Abel

The Shelly Company, :

Defendant: :

- - - - -

DEPOSITION OF ROBIN SHARRETT

- - - - -

Taken at Spectrum Reporting LLC
333 East Stewart Avenue
Columbus, OH 43206
May 14, 2008, 11:59 a.m.

- - - - -

Spectrum Reporting LLC
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          By Brian J. Kelly, Esq.
 9
10
     ALSO PRESENT:
11
          Raymond Gibson
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1	Wednesday Morning Session
2	May 14, 2008, 11:59 a.m.
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4	STIPULATIONS
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6	It is stipulated by counsel in attendance that
7	the deposition of Robin Sharrett, a witness
8	herein, called by the Plaintiff for
9	cross-examination, may be taken at this time by
10	the notary by notice and agreement that said
11	deposition may be reduced to writing in stenotypy
12	by the notary, whose notes may thereafter be
13	transcribed out of the presence of the witness;
14	that proof of the official character and
15	qualification of the notary is waived.
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1	I N D E X	Page 4
2	Examination By	Page
3	Ms. Cunningham - Cross	5
4		
	Deposition Exhibits	Page
5		
	17 - Statement by Steve Conklin	33
6		
	18 - Four statements	35
7		
	19 - Letter to Gales from Sharrett, 12-18-06	42
8		
9		
10		
11		
12		
13		
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16		
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22	(Exhibits attached to the original transcript.)	
23		
24		

Page 5 1 ROBIN SHARRETT 2 being first duly sworn, testifies and says as 3 follows: 4 CROSS-EXAMINATION 5 BY MS. CUNNINGHAM: Could you state your name for the 6 Q. 7 record and spell your last name. 8 Α. It's Robin M. Sharrett, 9 S-H-A-R-R-E-T-T. 10 My name is Teresa Cunningham, and I Q. 11 represent Raymond Gibson in a case captioned Gibson vs. The Shelly Company. We're here for 12 13 your deposition. Have you ever been deposed 14 before? 15 Α. Yes. 16 I'll be asking you a series of Ο. 17 questions. If you don't understand the question, 18 please ask me to repeat it or I'll assume you 19 understand it and you can hear me. 20 Fine. Α. 21 You currently work for The Shelly Q. 22 Company? 23 Correct. Α. 24 When were you first employed? Ο.

		Page 6	
1	Α.	June of '94.	
2	Q.	In what position were you hired?	
3	A.	Superintendent.	
4	Q.	And you were promoted?	
5	Α.	Correct.	
6	Q.	What year were you promoted?	
7	Α.	I'm not certain of the date, but I'm	
8	going to speculate.		
9	Q.	Ballpark.	
10	Α.	A couple years after that I took on the	
11	estimator's role, a few years after		
12	Q.	Go ahead.	
13	Α.	A few years after that I took on chief	
14	estimator'	s role. And probably in I'm not	
15	certain when I took the general manager's		
16	position, but it would have been in the past four		
17	years, I believe.		
18	Q.	What are your duties as general	
19	manager?		
20	Α.	I'm ultimately responsible for all	
21	facets of	the division, which would include	
22	safety, pr	ofits, management, staffing, quality.	
23	Q.	Are you responsible	
24	A.	Pricing.	

- 1 Q. I'm sorry. Go ahead.
- 2 A. Pricing, customer relations, employee
- 3 relations to the extent that it involves the
- 4 Thornville Division, implement the policies, be it
- 5 EEO or other employee facets.
- 6 Q. Anything else?
- 7 A. I'm sure there is, but --
- 8 Q. Okay. Are you responsible -- let's put
- 9 it this way: Do you choose individuals who are to
- 10 be promoted in construction?
- 11 A. Can you specify what level? At what
- 12 level?
- 13 Q. We're only concerned here about into
- 14 foreman positions.
- 15 A. I usually would delegate that to the
- operations managers for the specific product lines
- 17 that they were in charge of.
- 18 Q. Could you explain what you mean by
- 19 that?
- 20 A. Sure. I have operations managers that
- 21 would -- or supervisors, managers in specific
- 22 departments or product lines which would be
- 23 potentially asphalt, aggregates, construction, and
- 24 those individual managers would select or bring to

- 1 me and make the selection of the promotion that
- 2 they deem appropriate.
- 3 Q. Okay. First of all, let's talk about
- 4 the -- what is the geographic region of the
- 5 Thornville Division from '03 through '05?
- 6 A. It would have gone as far northeast as
- 7 Coshocton, as far south as Portsmouth, as far west
- 8 as Hillsboro, and as far north as Delaware.
- 9 Q. Okay. So there was no Columbus
- 10 Division, then?
- 11 A. Yes. There was.
- 12 O. There was?
- 13 A. Well, I'm sorry. The Columbus was a
- 14 separate division for aggregates. I was
- 15 responsible for the construction, and that
- included the Columbus area geographics.
- 17 O. So in construction, then, the
- 18 Thornville Division was over the Columbus area?
- 19 A. That is correct.
- 20 Q. Okay. So for all intents and purposes,
- 21 what we're here for today, the geographic area
- included the Columbus region from '03 to '05?
- 23 A. Fine, yes.
- 24 Q. Okay. Okay. Now, during the time

- 1 period -- excuse me. I'm only focusing on between
- 2 '03 and '05. Tell me the procedure for an
- 3 individual to be promoted into a foreman position.
- 4 A. We would have -- on a -- weekly,
- 5 periodically, monthly, we have constant
- 6 interaction with the operations managers. They
- 7 have constant interactions with the
- 8 superintendents, which oversee several foremen.
- 9 And their communication between them and the
- 10 foreman would be to evaluate potential needs and
- 11 capabilities of the people that were foreman that
- 12 might have some -- that we deem would be
- 13 successful in taking on the responsibilities of a
- 14 foreman.
- 15 Q. So if I'm understanding this correctly,
- these operation managers, who are they? I haven't
- 17 seen anything that talks about an operations
- 18 manager. I've seen foreman. I've seen
- 19 superintendents. Where does operations manager
- 20 come in?
- 21 A. The superintendents would report to the
- 22 operations manager. And the one for Thornville
- 23 construction would be Tim Anderson.
- Q. Okay. Now, who are superintendents?

- 1 A. They are supervising several foremen.
- Q. Okay. And then we have foreman below
- 3 them?
- 4 A. Correct.
- 5 Q. So we have foreman, superintendent,
- 6 operations manager?
- 7 A. Correct.
- 8 Q. So if I understand your testimony
- 9 correctly, you're saying that the foreman, the
- 10 superintendent, and the operations manager look at
- 11 these hourly workers, if you will, they observe
- 12 them?
- 13 A. Correct.
- 14 Q. And then if they determine that there's
- 15 someone who may qualify as a foreman, then they
- 16 come to you with that name?
- 17 A. First we would need to identify a -- a
- 18 need, and then there would be conversation between
- 19 superintendents, the foremen themselves,
- 20 operations managers, myself, as to what that need
- 21 is and then once it's identified who might be the
- 22 best qualified applicant for that position.
- 23 Q. Are those positions ever posted?
- 24 A. They have been, yes.

- 1 Q. Let's only focus on the time period
- 2 between '03 and '05.
- 3 A. Again, there was a transition where we
- 4 weren't posting them, and I can't be clear as to
- 5 when we did. I know some of the divisions --
- 6 Twinsburg and Findlay were probably ahead of the
- 7 curve and were posting them earlier, they -- but
- 8 Thornville, I can't definitively say.
- 9 Q. Were those positions posted after
- 10 Mr. Gibson left the company's employment?
- 11 A. They have been.
- 12 Q. Were they posted prior to Mr. Gibson
- 13 leaving the company?
- 14 A. I believe they were, but I can't be
- 15 certain of that.
- 16 Q. You're not certain. How were they
- 17 posted?
- 18 A. They would have been written and posted
- 19 at the shop and at the office.
- Q. What is the shop?
- 21 A. That's where we repair the equipment or
- 22 the laydown yard where a lot of the field
- 23 operations would meet or coordinate.
- 24 O. And the office is the Thornville

Page 12 division's central office, if you will? 1 2 Α. Correct. 3 Ο. Their business office. 4 Union employees, were they ever at the 5 shop? 6 Many times. Α. 7 Many times. Q. 8 On a daily basis does a union employee go to the shop and then out to the job, or do they 9 10 report directly to the job? 11 They're usually throughout assigned to Α. a job, but then there's periodic -- they may need 12 13 materials, they may need to exchange equipment. 14 So there's a lot of need for them to go to the 15 shop. 16 Q. Okay. But you can't say for certain 17 that every union employee that goes and works at a 18 certain construction site is going to be at the 19 shop? 20 No, I can't. Α. 21 Q. No. 22 So it would be fair to say in some instances union employee may never be at the shop? 23 24 True. Α.

- 1 Q. And there may be some instances where
- 2 they may be there periodically?
- 3 A. Correct.
- 4 Q. Would the foreman on a job select the
- 5 individual who would go to the shop to pick up
- 6 these supplies?
- 7 A. Again, he wouldn't select those
- 8 persons.
- 9 Q. Who would just go, then? I don't
- 10 understand. If you have a foreman, he's in charge
- 11 of a crew, correct?
- 12 A. Correct.
- 13 Q. You have someone on crew and some
- 14 supply is needed where they would have to go to
- 15 the shop. Wouldn't the foreman select who would
- 16 leave the job site?
- 17 A. Yes.
- 18 Q. Okay. So in that instance, the foreman
- 19 would select which crew member would go to the
- 20 shop to pick up whatever?
- 21 A. True.
- 22 O. Correct?
- 23 And it is only there at the shop that
- 24 they would see these posted?

Page 14

1 A. The only written notification, yes.

- Q. Okay. Or they could go to the central
- 3 office?
- 4 A. Yes.
- 5 Q. Would it be fair to say that union
- 6 employees were rarely or if ever at the central
- 7 office?
- 8 A. No, I don't think that would be fair to
- 9 say.
- 10 Q. Oh, okay. Union members are routinely
- 11 at central office?
- 12 A. Not routinely. But you said -- you
- 13 characterized it as almost never. And I would say
- 14 that's a mischaracterization.
- 15 Q. Okay. Well, how often would they be at
- 16 the central office?
- 17 A. I'd say several times per year.
- 18 Q. Per year?
- 19 A. Either to pick up their check or get
- training or meet with their foreman, to drop off
- 21 their car. There's a lot of coordination.
- Q. Okay. How are checks generally
- 23 distributed?
- 24 A. They're mailed or passed out.

- 1 Q. Passed out at the job site?
- 2 A. Yes.
- 3 Q. Or mailed. So as a general rule, a
- 4 crew member, a union employee, if you will,
- 5 doesn't drive to central office to pick up their
- 6 check on a weekly basis?
- 7 A. You would be surprised. A lot do
- 8 towards the end of the season, if they need --
- 9 they want timely or they've been laid off, that
- 10 would be a typical -- because basically they're
- 11 not at the job site where you can hand it to them,
- 12 and a lot do receive their check in hand. So if
- they've been laid off, they would show up at the
- 14 office.
- 15 Q. Oh, that's after they've been laid off?
- 16 A. For that season.
- 17 Q. Right. Okay. But during the season
- 18 we're just going full tilt, beginning of the
- 19 season, would it be fair to say that crew members,
- 20 union members, are not at central office on a
- 21 weekly basis?
- 22 A. Correct.
- Q. Would it be fair to say that union
- 24 members are not at central office on a biweekly

Page 16 basis? 1 2 Α. Correct. 3 Ο. Would it be fair to say that union members are not at the central office on a monthly 4 5 basis? 6 Correct. Α. 7 Would it be fair to say that union Q. members are not at the central office on a 8 bimonthly basis? 9 10 Correct. Α. 11 Would it be fair to say that union Ο. members are not at central office every three 12 13 months? 14 I'd say there's where you're probably Α. drawing the line. 15 16 Q. Okay. So they might be there once 17 every three months? 18 A few times per season I would expect Α. 19 most do. 20 Okay. Would it be fair to say also Ο. 21 that not every union member who is at a job site would be selected by a foreman to go to the shop 22 23 to pick up whatever supplies? 24 Α. Correct.

- 1 Q. Okay. All right. And also just as I
- 2 recall your testimony, you were not certain
- 3 whether or not any foreman positions were posted
- 4 during -- from 2002 to 2005?
- 5 A. Correct.
- 6 Q. Okay. You're not sure when this
- 7 posting started?
- 8 A. I've written them before. I can't tell
- 9 you. It's been several years ago, so I can't tell
- 10 you before or after Ray, definitively.
- 11 Q. Okay. All right. So other than what
- we've talked about with this process of the
- operations managers, the superintendents and the
- 14 foremen getting together and talking about who may
- 15 be a good foreman and then getting with you on a
- 16 name once a position is identified, is there any
- other process that an employee can go through to
- 18 be promoted into a foreman's position?
- 19 A. He certainly could request to be
- 20 promoted into a foreman's position.
- 21 Q. Okay.
- 22 A. Through their supervisor, through
- 23 myself, through the operations manager, any number
- of employees or supervisors.

- 1 Q. What do you mean by "request"?
- 2 A. Show some interest either verbally or
- 3 written.
- 4 Q. Are union members when they're hired,
- 5 are they told that they can submit a request for a
- 6 promotion?
- 7 A. They're told that they're certainly
- 8 open to request or communicate in any manner that
- 9 would be appropriate. If they have a problem, we
- 10 tell them to contact us, contact Candace Gales.
- 11 Q. Okay. Focus on the time period '03 to
- 12 '05.
- 13 A. Uh-huh.
- 14 Q. Were union employees told when they
- 15 were hired that they could submit a request for a
- 16 promotion?
- 17 A. No.
- 18 Q. When union members were hired between
- 19 '03 and '05 -- and I know that you said you can't
- 20 really remember when this posting occurred. But
- 21 if there was a posting, were they told that
- 22 openings are posted?
- 23 A. I can say with certainty they are now.
- 24 I can't say with certainty that they were.

- 1 Q. Okay. All right. So this request for
- 2 information would just be a show in interest
- 3 verbally or in writing with their foreman?
- 4 A. Usually if they want -- someone wants
- 5 something they would request it.
- 6 Q. Okay.
- 7 A. That's generally how it works.
- 8 Q. Okay. Any other process than the two
- 9 we've talked about for an individual to be
- 10 promoted?
- 11 A. Well, I think you skimmed over the fact
- 12 that that conversation -- those folks talk daily
- 13 as to what the capabilities, they make site visits
- 14 weekly, probably the operations visits. A manager
- visits each site at least a couple times a month.
- 16 He would talk to the foreman, get feedback not
- only on people but equipment, quality. There
- 18 would be numerous conversations, and there would
- 19 be a conversation about how individuals are doing,
- 20 how are their work performances.
- 21 Q. Is any of this documented?
- 22 A. No.
- 23 Q. Because we've discussed the personnel
- 24 files with Ms. Gales, and you were here. And as I

- 1 understand it, Shelly does not keep personnel
- 2 files on union members, correct?
- 3 A. I'm not even sure that -- you would
- 4 have to talk to our legal department. But we are
- 5 under a collective bargaining agreement, and I'm
- 6 not sure that we can nor -- I'm not sure that we
- 7 can even request them to solicit -- solicit them
- 8 for promotions. I would say that's probably
- 9 contrary to what the union would find appealing.
- 10 Q. I'm not asking whether or not Shelly
- 11 solicits for promotions. I'm talking about
- 12 opportunities for individuals where they can
- 13 become aware of promotions and they can take steps
- 14 to obtain promotions. So you're talking about
- 15 these operations managers, these superintendents
- and foremen discussing individuals on the job
- 17 site, their qualifications, so on and so forth,
- 18 but yet you're telling me there's no documentation
- 19 reflecting that?
- 20 A. It would fill this room. They have
- 21 conversations hourly, daily. It would be
- 22 insurmountable to document all their conversation.
- Q. Well, I'm not asking about every
- 24 conversation about every subject. I'm simply

- 1 focusing on promotions here.
- 2 A. Well, you've identified one. We don't
- deem it necessary, as we don't deem it necessary
- 4 to talk about what the quality was yesterday or
- 5 the schedule was a week ago. It doesn't really
- 6 enter into why we would want that information.
- 7 Q. I guess I don't understand your
- 8 response. You're saying that you're -- you don't
- 9 think it's important to document union members'
- 10 interest in promotions?
- 11 A. I don't think it's important to
- 12 document what is known.
- 13 Q. Okay. So just to be fair, then,
- there's no documentation reflecting these
- 15 superintendents, operation managers or foremen's
- 16 discussions about so-and-so, be it whoever, is
- 17 interested in a promotion?
- 18 A. Correct.
- 19 O. Okay. It's all in their heads?
- 20 A. Like many other things, yes.
- 21 Q. Okay. Now, what about the
- 22 qualifications. Tell me the qualifications for a
- 23 foreman's position.
- 24 A. I'd say he needs to demonstrate

- 1 leadership, a significant propensity for safety
- 2 and the safety of his workers, selflessness,
- 3 highly motivated to get to work on time, diligent,
- 4 articulate, needs to have a significant -- or some
- 5 math skills, be able to calculate tonnage,
- 6 understanding the nuances of personalities and
- 7 what motivates individual crew members to get the
- 8 most performance from them.
- 9 Q. Okay. How much do foremen make?
- 10 A. I guess that would vary by company.
- 11 Q. By company?
- 12 A. Like Shelly & Sands -- you said
- 13 foreman.
- 14 Q. Oh, no, I'm just focused on the
- 15 Thornville Division from 2002 to 2005 and then
- 16 current as far as the wages. Do you remember?
- 17 A. Would you talk base rate, fringes?
- 18 Q. Let's talk about it all.
- 19 A. Okay. Base rates vary by experience.
- 20 Q. Give me the ranges.
- 21 A. Oh, 50 -- I would say 48,000 up to
- 22 65,000.
- Okay. What about your fringes?
- 24 A. They would be enrolled in a retirement

- 1 plan. And I should qualify. These are Thornville
- 2 foremen who are salaried.
- 3 Q. That's all I care about.
- 4 A. Okay. You have --
- 5 Q. Do you have Thornville foremen who are
- 6 hourly?
- 7 A. Union hourly.
- 8 Q. Okay. We'll talk about that in a
- 9 minute.
- 10 A. We don't have them in Thornville. We
- 11 have them in Findlay and Twinsburg.
- 12 Q. Okay. I'm not allowed to ask about
- 13 Findlay and -- and the other division.
- So let's just focus on Thornville. So
- 15 they're all salaried, right?
- 16 A. Correct, managers.
- 17 O. Okay. We talked about retirement
- 18 plans. Is that 401(k)?
- 19 A. No. It's a profit-sharing plan.
- 20 Q. Okay.
- 21 A. Medical benefits.
- 22 O. Vacation?
- 23 A. Vacation.
- 24 Q. Sick days?

Page 24 1 Α. There is a policy. Okay. What is it? 2 Q. 3 Α. Five days or something. Okay. Any other benefits? 4 Q. 5 Company vehicle for the period of time Α. they're working. 6 7 Okay. May -- April through September? Q. 8 Α. Lodging --9 Q. Lodging. 10 -- while they're working, travel Α. 11 expenses. I think that pretty much summarizes it. Have you ever calculated the cost of 12 Ο. 13 the benefits? 14 Α. No. I haven't individually, no. 15 Q. Okay. All right. Now, let's get back 16 to these qualifications. You discussed a laundry 17 list of qualifications for a foreman position. 18 Α. Uh-huh. 19 Are those in writing? Ο. 20 We have a 1945 manual, foremen's manual Α. 21 that the company's culture was bore out of. 22 read it; the foremen have read it. disseminated it. It pretty much identifies what 23 24 -- what we're looking for and what is necessary to

Page 25 be a good foreman. 1 2 This was created in 1945? Q. 3 Α. That's correct. 4 Have it ever been updated? Q. 5 I've read it. And to be honest with Α. you, the values and the requirements haven't 6 7 changed from then to now. 8 Okay. So you hand this out to foremen Q. 9 once they're promoted? I've handed it out to others. 10 Α. 11 Who else have you handed it out to? Ο. I've handed it out to all the foremen. 12 Α. 13 Okay. But to all the foremen? Q. 14 Supervision, superintendents. Α. Yes. Ι found it unusual how succinct it was and how 15 16 applicable it was 50 years ago. So I would say 17 that probably if you were looking for a written 18 characterization of a foreman's position, that's 19 probably what I would give you a copy of. 20 Could you provide a copy of that to Ο. 21 your counsel? 2.2 I certainly could. Α. What is this called, the 1945 foreman's 23 Ο. 24 manual?

- 1 A. I think it's called the Shelly Asphalt
- 2 Foreman's Description or what have you.
- 3 Q. Does it say, "Foreman's Description"?
- 4 A. It does say "Foreman's" on there
- 5 somewhere.
- 6 Q. Okay. So this is disseminated to
- 7 individuals once they're promoted. It's not
- 8 disseminated to individuals who are not promoted?
- 9 A. It's not -- to be honest with you, I'm
- 10 not sure it's been disseminated to every foreman.
- 11 I explained that the culture of what's required as
- 12 a foreman has bore out of that.
- 13 Q. Okay. I'm just asking for any
- 14 documentation. Often companies have notices and
- 15 post job openings and say, here is the position
- 16 and here are the qualifications.
- 17 A. We do that.
- 18 Q. Now you do that?
- 19 A. We do.
- 20 Q. Did you do that between 2002 and 2005?
- 21 A. Again, I would have to -- I can't be
- 22 definitive on that. When Ray's tenure was, I
- 23 can't definitively say that we had a written
- 24 posting for that position.

- 1 Q. Okay. This posting that you are
- 2 posting now, did that have the qualifications of a
- 3 foreman on it?
- 4 A. Yes.
- 5 Q. Okay. It had the opening and the
- 6 qualifications, and you're not sure when that came
- 7 out?
- 8 A. Correct.
- 9 Q. Okay. Do you think it was 2006 or
- 10 sooner?
- 11 A. Not certain.
- 12 Q. Okay. All right. Okay. So we talked
- 13 about foreman qualifications and we talked about
- these individuals who would get together and
- 15 present, I quess, a name to you, if you will.
- 16 How are foremen selected for
- 17 promotions, individuals selected for promotion
- 18 into foremen positions?
- 19 A. We would identify a need and then look
- 20 for internal candidates first and foremost.
- 21 Q. And this is when you get back to these
- 22 individuals?
- 23 A. I don't understand the question.
- Q. Okay. Well, how do you look for

- 1 internal candidates?
- 2 A. We identify them through the -- the
- 3 process that we discussed.
- 4 Q. Okay. What's next?
- 5 A. That's how we identify them.
- 6 Q. Okay. Who makes the decision?
- 7 A. Who makes the decision? Usually the
- 8 operations manager, superintendents and myself are
- 9 included in a conversation who would -- and then
- 10 the operations manager. If we saw a need, we
- 11 would ask that individual that we see as a
- 12 promising candidate. Through an interview
- 13 process, get his input, his concerns, his interest
- 14 level, and then decide if -- if they have to take
- 15 it any further.
- 16 Q. Okay. So once you identify a position,
- then essentially you and the operations managers,
- 18 the superintendents and the foremen come up with a
- 19 candidate?
- 20 A. Are we talking about -- you told me
- 21 when we started that we were going to go 2003 to
- 22 2005. That's the policy I'm describing.
- 23 O. Right. That's fine.
- 24 A. Okay. Because it has changed.

Page 29 1 Q. Oh, I don't care about how it's That's fine. 2 changed. 3 Α. Okay. 4 Q. That was the process then? 5 Α. Yes. 6 So essentially it would be fair to say Ο. 7 that potential candidates, union workers, didn't know about openings but once that management 8 identified an opening and they had a discussion 9 10 about potential candidates, then management as a 11 group, being the operations managers, the superintendents and the foremen and you would 12 13 discuss who you wanted to be a candidate and then approach that individual? 14 15 Α. That's part of our job requirements is 16 to identify and staff the division, yes. 17 Ο. Okay. From 2003 to 2005, how many 18 minority foremen did the Thornville Division have? 19 As a percentage or in raw numbers? Α. 20 No. Raw numbers. Ο. 21 Two or three. Α. Three. 22 Two or three. Ο. 23 How many crews were going? And we can 24 take 2003.

		Page 30	
1	Α.	Can I give a rough estimate?	
2	Q.	Yeah. You can ball park.	
3	Α.	18 or 20.	
4	Q.	18 or 20 crews?	
5	Α.	Correct.	
6	Q.	Is there one foreman for every crew?	
7	Α.	Generally, yes.	
8	Q.	So it would be fair to say two to three	
9	minorities	and that would leave maybe 17 to 18	
10	Caucasians?		
11	Α.	I guess as a percentage it would be	
12	about 10 percent, yes		
13	Q.	Okay.	
14	Α.	or more.	
15	Q.	Who were those minorities?	
16	Α.	Donnie Mayle, Jeff Barnes, and Trevor	
17	Small may have been a foreman at one point, but he		
18	was later	promoted to an area manager.	
19	Q.	Do you recall when he was promoted?	
20	Α.	I can't, no.	
21	Q.	Okay. And Mr. Barnes and Mr. Small are	
22	American Indian?		
23	Α.	That is correct.	
24	Q.	Now, is Donnie Mailey "Mailey," am I	

Page 31 mispronouncing that? 1 2 Α. Mayle. 3 Q. Mayle. When was he promoted? He was a foreman when I arrived, so I 4 Α. can't -- I can't describe that. 5 6 Okay. Prior to -- I forget when you Q. started, '90-something? 7 8 Α. '4. 9 Q. '94. What about Jeff Barnes? 10 He was promoted when Trevor Small was 11 Α. 12 promoted to area manager. 13 Do you recall the year? Ο. 14 If I'm going to give rough numbers, Α. 15 between five and 10 years ago. 16 Ο. Okay. 17 That's a pretty broad range, but --Α. 18 Okay. How many Caucasians were 0. 19 promoted into foremen positions in 2003? 20 I'm not certain of that. I think you Α. 21 have that information. 22 Do you recall? Q. 23 I can't. Α. 24 Okay. What about 2004? Ο.

Page 32 I can't recall. I think we provided 1 Α. 2 that to you. 3 Q. Okay. What about 2005? Again, the same response. 4 Α. 5 Okay. You just don't recall? Q. I think. 6 Α. 7 MR. KELLY: He may be --8 If you presented me the -- the Α. 9 information that we provided, I probably could recall. 10 11 Okay. I just want to see what you Q. 12 remember. 13 Okay. Α. 14 Were there any Caucasians promoted Q. 15 between 2003 and 2005? 16 Α. No. 17 In 2005, which division did Charles Q. 18 Boring work in? 19 Thornville. Α. 20 Okay. You just testified that in '05 Q. 21 there were not any promotions into foremen 22 positions, correct? 23 Can you repeat the question? Α. 24 You just testified that in 2005 there Ο.

Page 33 were no promotions into foremen positions? 1 2 No, I did not testify to that. Α. 3 Ο. Oh, you didn't? Were there? 4 You asked me if there were minority Α. 5 foremans promoted in that year. Oh, I thought --6 O. 7 Α. And my response was no. 8 Okay. Were there Caucasians promoted? Q. 9 Α. I answered your question. And I couldn't recall unless I was provided the data 10 11 that I submitted already. 12 Ο. Okay. 13 MR. KELLY: I think Rob verified the 14 discovery request, so if you have those. 15 MS. CUNNINGHAM: Excuse me. 16 MR. KELLY: I think Rob verified the 17 discovery responses that had that information. 18 MS. CUNNINGHAM: Yeah, I was looking 19 for the EEO documents that talk about it. 20 MR. KELLY: It might be -- well, I'm 21 not going to tell you how to do it. 22 MS. CUNNINGHAM: Well, let's mark this. 23 24 Thereupon, Deposition Exhibit 17 is marked

Page 34 for purposes of identification. 1 2 3 Q. I'm handing you what's been marked as Plaintiff's Exhibit No. 17. 4 5 Α. Okay. Okay. Have you seen this document 6 Ο. 7 before? 8 Α. No. 9 Q. Oh, okay. This document states that in 10 2005 and 2006 there were no promotions. 11 MR. KELLY: You should be specific 12 about what the document represents. 13 During the past six months there's no Q. 14 -- there's no data on it. Do you know --Well, I think --15 Α. 16 MR. KELLY: You characterize -- go 17 ahead. You can go ahead. 18 I think the letterhead clarifies that Α. 19 it is The Shelly Company Twinsburg Division. 20 Oh, okay. I'm sorry. So it's not Ο. Thornville? 21 22 Α. Doesn't -- no, it's not. 23 Okay. All right. I have received a Ο. 24 response from your counsel pursuant to the Judge's

Page 35 order. I can make that a part of the exhibit if 1 you would like. Of course, I've written on it. 2 3 4 Thereupon, Deposition Exhibit 18 is marked for purposes of identification. 5 6 7 I'm handing you what's been marked Ο. Plaintiff's Exhibit 18. Now, this is a document 8 9 that I received from your counsel in response to the court's order to provide the promotion 10 information with the races from 2002 to 2003. 11 12 Have you seen this document prior to 13 today? 14 Α. Yes. 15 Ο. Okay. MR. KELLY: Actually, just for purpose 16 17 of the record it was '03 to '05. 18 MS. CUNNINGHAM: I'm sorry. 19 MR. KELLY: That's okay. 20 '03 to '05. Is the information in this Ο. document correct? 21 22 Α. Yes. Okay. All right. Now, this document 23 Ο. 24 has got that Brad Boyer left, but he was -- but

- 1 Ron Gutridge who replaced him who was Caucasian
- 2 was not formally promoted into a foreman position
- 3 until 2006.
- 4 A. That's correct.
- 5 Q. Why is that?
- 6 A. We like to try an interim period.
- 7 Basically, Brad left the crew in midseason and so
- 8 we needed someone -- what was most appropriate at
- 9 that specific case was taking Mr. Gutridge, who
- 10 was on the crew who had worked with the other five
- 11 team members, and promote him to the leadership
- 12 role.
- But for his own benefit and our
- benefit, we wanted to go through an interim trial
- 15 period. And so we maintained that he was still in
- 16 the union and a craft union employee for --
- 17 throughout 2005. He wasn't paid salary; he was
- 18 paid hourly.
- 19 And then at the end of the season had a
- 20 meeting with Rod. I know the operations manager
- 21 didn't. I can't remember if I was in the meeting
- 22 or not, to discuss how things went, whether he was
- 23 satisfied with it, and whether we were satisfied
- 24 with his performance.

Page 37 And then after that conclusion and both 1 parties were interested, we promoted him to a full 2 3 salary position in '06. Did Mr. Gutridge perform the job duties 4 Q. 5 of a foreman? 6 Yes. Α. 7 This document also reflects during 2004 Ο. 8 Shelly Company promoted Dave Scott from a position 9 of distributor manager, a foreman position, in the 10 Thornville Division. Are you familiar with that 11 promotion? 12 Α. Yes. 13 Okay. Can you explain how Mr. Scott Q. 14 came to be chosen? 15 Α. He had, I think, seven years of asphalt 16 paving experience. He had been with that crew, 17 working with those people on that crew for several years. And he showed the capabilities that we 18 19 were interested in as far as leadership and 20 safety, hard-working, and he was the most 21 appropriate candidate that we felt qualified for 22 that position. 23 Was that position posted? Ο. I don't believe it was. 24 Α.

- 1 Q. Okay. So you went through this process
- of talking with the superintendent, the foreman
- 3 and the -- what was the title here? Operations
- 4 manager. And the four of you came up with Dave
- 5 Scott's name?
- 6 A. I wasn't really involved in that
- 7 conversation. They came to me and said, hey,
- 8 we've -- we've had a foreman that quit, which was
- 9 -- I think his name was Steve DeBoard and they
- 10 needed somebody. Again, it was midseason. And --
- 11 but very early. He had been with us for a long
- 12 time. They said, hey, asked me what I thought. I
- 13 asked the appropriate questions as to, you know,
- 14 why they felt he was qualified, and they made the
- 15 decision to go ahead and promote him.
- 16 Q. Were any minorities considered for the
- 17 position Mr. Scott filled?
- 18 A. I'd have to refer that question to the
- 19 operations manager and the superintendent.
- 20 Q. Who's the operations --
- 21 A. They probably -- I would say they --
- 22 yes, there was. If the crew members -- they
- 23 looked at the entire crew and felt that -- that is
- 24 usually the most appropriate way to promote a

- 1 craftsperson into a foreman's position. That he
- 2 knows the people that he's working with, he knows
- 3 their capabilities. So it's -- for a new foreman
- 4 coming from craft, that's generally the way we
- 5 work it is they're taken from that crew who is a
- 6 very tight-knit group who work from April to
- 7 November together, generally six people with a
- 8 couple flaggers that kind of come and go.
- 9 And there's a lot of personalities, if
- 10 you will, there's a -- quite a team environment --
- or mechanics to it. And so if we can, we try to
- 12 select somebody that's already comfortable with
- 13 that team. So if there was a minority on that
- 14 crew, I'd say they were looked at or considered.
- 15 If there wasn't a minority, then probably just the
- 16 people in that crew were considered.
- 17 O. Okay. Do you have any documentation
- 18 that reflects who was in each crew?
- 19 A. No, I don't.
- 20 Q. Okay. Does the company keep that type
- 21 of documentation?
- 22 A. I think payroll records might be able
- 23 to -- you might be able to ferret it out through
- 24 payroll records, but I don't know if it's -- at

- 1 what level of detail.
- 2 Q. Do you know what crew Dave Scott was on
- 3 in '04?
- 4 A. It became his crew.
- 5 Q. Okay. But I would assume through
- 6 payroll records you would identify that by the
- 7 foreman, the previous foreman?
- 8 A. Uh-huh.
- 9 Q. And I'm sorry. You gave his name, but
- 10 I didn't write it down.
- 11 A. Either Steve or John DeBoard. I'm not
- 12 certain.
- 13 Q. How do you spell the last name?
- 14 A. D-E-B-O-R-B -- D-E-B-O-A-R-D.
- 15 Q. So it would be Steve DeBoard's crew?
- 16 A. I believe that's correct.
- 17 O. Okay. Could you look for that
- information and provide it to your counsel?
- 19 A. Okay. And I'm sure one part of that --
- 20 that we may have left out was the interest level.
- 21 You know, Dave Scott would have had to want to be
- 22 a foreman as well. You know, if they presented
- 23 him with it, he would have had to concur that,
- 24 yes, I do want to take on additional

- 1 responsibility and agree to that.
- Q. Who was the superintendent over Steve
- 3 DeBoard's crew?
- 4 A. Jim Pritchard, who is currently the
- 5 operations manager for Columbus Division.
- 6 Q. And who's the -- who was the operations
- 7 manager of Steve DeBoard's crew?
- 8 A. Tim Anderson. There's only one for
- 9 Thornville construction.
- 10 Q. Oh, I see.
- 11 What were Dave Scott's qualifications?
- 12 A. Because I didn't make the selection, I
- 13 can't -- I can just convey what was conveyed to
- 14 me.
- 15 Q. Okay.
- 16 A. Which was hard-working, well-liked by
- 17 the crew, got along well with others, knew the
- 18 work very well, had been in the asphalt paving
- 19 portion, had been the -- I would say the lead man.
- 20 Usually there's a key person that, you know --
- 21 that shows a lot of initiative to -- and I would
- 22 say that's how he was characterized.
- Okay. What were Mr. Gutridge's
- 24 qualifications?

Page 42 1 Α. Very similar to Dave Scott's. 2 Q. Okay. And I may have asked you this 3 before, but it was the same situation where you got together with these individuals and you --5 they came up with Rod Gutridge's name? 6 Α. Correct. 7 And you said, okay? Q. I didn't know Rod Gutridge, you know, 8 Α. firsthand. I did not know Dave Scott firsthand. 9 10 Okay. On Mr. Boyer's crew in '05, were Q. there any minorities? 11 I don't know that. I would -- I don't 12 Α. 13 know. 14 15 Thereupon, Plaintiff's Exhibit 19 is 16 marked for purposes of identification. 17 18 I'm handing you what's been marked as Ο. 19 Plaintiff's Exhibit No. 19. This is a letter from 20 you to Ms. Gales dated December the 18th of '06. Do recall this letter? 21 2.2 Yes, I do. Α. 23 Now, it states in the middle of the 24 letter that -- it's got your name and that you're

- 1 responsible for hiring or discharge of all
- 2 nonunion employees, also responsible for promotion
- 3 of both union and no union employees.
- 4 So is this letter incorrect in that you
- 5 do not make the final decision?
- 6 A. I do make the final decision.
- 7 Q. Okay. Okay. So they just present the
- 8 name to you and then --
- 9 A. I delegate authority and concur, or
- 10 once a decision -- you know, I ask for
- 11 recommendations.
- 12 Q. Okay. But you make the final decision?
- 13 A. I give it the rubber stamp yes or no.
- 14 Q. Okay. All right. How do you identify
- 15 -- this letter says these conveyances are verbal
- and done when suitable positions become available.
- 17 How do you identify when a position
- 18 becomes available?
- 19 A. Workload would dictate or turnover.
- 20 Q. Okay. So tell me what happens in the
- 21 beginning of a season. February, March, you're
- 22 gearing up. Tell me how you select foremans.
- 23 A. Well, the same -- we like to -- we
- 24 don't make these foremen positions short term. We

- 1 try to retain those positions year to year. And
- 2 so basically if they've been a foreman in the
- 3 past, they are salaried positions, so they're
- 4 still working for us come March.
- 5 Q. Okay. So you consider them year-round
- 6 employees, if you will?
- 7 A. Yes. They may take a short-term
- 8 layoff, some. Some are required in the shop to
- 9 help out with winter maintenance, depending on
- 10 their location, where they live.
- 11 Q. So if someone is a foreman, then
- they're called back or either they're a continuous
- 13 employee?
- 14 A. Correct.
- 15 Q. So it would depend on the number of
- 16 jobs that you get?
- 17 A. Yes. I mean, we can -- we generally
- 18 keep them -- you know, even if we don't have maybe
- 19 a full crew for them to work, they may go out and
- 20 do something that's maybe not your standard
- 21 asphalt paving all day every day.
- 22 O. Uh-huh. How many crews did you have in
- 23 2003?
- 24 A. I think -- my best quess was -- as it

- 1 was before, somewhere between 18 and 20. I don't
- 2 know.
- 3 Q. Would it help you if you reviewed
- 4 Exhibit 13 that talked about the contracts?
- 5 A. Sure. I think -- I feel with certainty
- 6 somewhere in the 18 to 20 number that I gave
- 7 before is accurate.
- 8 Q. Okay. And what about '04?
- 9 A. They didn't change more than a crew or
- 10 two.
- 11 Q. Okay. And then '05?
- 12 A. Again, there's some --
- 13 Q. Okay.
- 14 A. -- variability. But there's some
- 15 variation.
- 16 Q. Okay.
- 17 A. And some of those foremen may have been
- 18 foreman with seven employees one year and they may
- 19 have had three or two employees the following
- 20 year.
- 21 Q. Okay. Do you know Mr. Gibson?
- 22 A. I do.
- Q. When did you first meet Mr. Gibson?
- 24 A. I think it's in my earlier deposition.

- 1 It's been a long time ago, and I can't recall the
- 2 actual date.
- 3 Q. Okay. Did he ever express an interest
- 4 in becoming a foreman?
- 5 A. When he was rehired due to the
- 6 arbitrator's decision. Only after he had been
- 7 disciplined and dismissed, then he came back after
- 8 the arbitrator's decision and sent in a request.
- 9 Q. I'm sorry. He what? Settled a
- 10 request?
- 11 A. Sent.
- 12 Q. A request?
- 13 A. Yes.
- 14 Q. Okay. But you're talking about his
- 15 discipline and termination, but the arbitration --
- 16 arbitrator essentially overruled the termination,
- 17 correct, and ordered that Shelly reinstate him and
- 18 pay him back pay?
- 19 A. They didn't find enough grounds for
- 20 termination. They did find him guilty of a
- 21 serious safety violation.
- 22 O. A serious safety violation?
- 23 A. I think -- yes.
- 24 O. The arbitrator's decision reflected

- 1 that there was an incident report for this alleged
- 2 serious violation in '03. I've not been provided
- 3 a copy of that. Do you have a copy of that?
- 4 A. Are you -- you're referring to me?
- 5 O. Yeah. Or the Shelly Company?
- 6 A. It's in the court records for the first
- 7 case.
- 8 Q. I've not been provided a copy of it.
- 9 Could you get a copy of that and give it to your
- 10 counsel?
- 11 A. I certainly could.
- 12 MR. KELLY: Whatever documents were
- 13 part of that were previously provided to you, to
- 14 the extent we have those documents so --
- 15 MS. CUNNINGHAM: All I know is the only
- 16 time I have -- I have not seen any incident
- 17 reports regarding Mr. Gibson. And the
- 18 arbitrator's decision reflects or discusses this
- 19 2003 incident report and I've never gotten a copy
- 20 of it. And I've -- and I've tried to get
- 21 everything I can. But anyway.
- 22 O. Okay. So it's your testimony that he
- 23 did express an interest?
- 24 A. Yes.

Page 48 Was there a position open at that time? 1 Q. Not to my knowledge, no. 2 Α. 3 Q. Okay. Did Mr. Gibson express his 4 interest to you? 5 He wrote me a letter. Α. 6 Okay. And did you get back with him? 0. 7 I wrote him a letter. Α. 8 Okay. What did you tell him? Q. 9 I told him -- I don't think he Α. 10 specifically said that he wanted a foreman's job. 11 He inquired as to what he would need to do in 12 order to -- what the requirements are or what 13 steps would be -- it was more generic than just 14 him saying "I would like to be a foreman" is my 15 recollection. 16 Q. Okay. 17 And my response was similar to this one Α. 18 that I wrote on Exhibit 19, that direct 19 supervisors are responsible for assessing the work 20 performance and make recommendations. basically, you know, show some interest and do a 21 22 great job and you've got a high likelihood of 23 promotion when it becomes available.

Just to back up. On Rod

Ο.

Okay.

24

- 1 Gutridge when he was supposedly filling in for
- 2 Brad Boyer and then this formal promotion, are
- 3 there any documents that reflect that?
- 4 A. Payroll records would.
- 5 Q. Okay. Just -- the payroll records are
- 6 going to show the dates and the salary?
- 7 A. They would show that he was still an
- 8 hourly employee throughout 2005 and that he became
- 9 a salaried employee in 2006. And he would have
- 10 changed fringe benefit packages, including
- 11 retirement.
- 12 Q. Would you provide those payroll records
- of Mr. Gutridge's to your counsel?
- MR. KELLY: Well, Rob doesn't have the
- 15 payroll records.
- MS. CUNNINGHAM: The company does. The
- 17 company does.
- MR. KELLY: When you're done, you can
- 19 make some requests of me and we can deal with
- 20 that. But Rob doesn't have these records, so Rob
- is not going to find them and produce them.
- 22 That's something that you can work with me on.
- 23 Q. Are there any other documents
- 24 reflecting his filling in and this promotion?

- 1 A. No.
- 2 Q. So would it be fair to say that when an
- 3 individual is promoted or filling in for a
- 4 foreman, there's no type of transfer document
- 5 created, it's not formalized in writing in any
- 6 way?
- 7 A. We have an employee action form
- 8 currently.
- 9 Q. Okay.
- 10 A. I can't say what the -- definitely that
- 11 one was filled out. But I'm not certain. That
- would have been the operations manager, how he got
- 13 Rod changed over from hourly union to salary.
- 14 Q. But you don't know if that was being
- 15 used in 2005?
- 16 A. The information was conveyed to
- 17 payroll, it had to be. So how he did it, I don't
- 18 -- he could have written it on a note, he could
- 19 have done an employee action form, he could have
- 20 done some other method. I'm not certain.
- 21 Q. As I understand Ms. Gales' testimony on
- 22 these personnel files issue --
- 23 A. Uh-huh.
- 24 Q. -- there are no -- between 2003 and

Page 51 2005, there were no personnel files kept of union 1 2 employees? 3 I would say that's -- that's an 4 accurate statement. 5 Okay. And Mr. Gutridge was an union Q. employee --6 7 Α. He was. 8 Q. -- correct? 9 So when he was doing this fill-in, did 10 you go to the union and talk to them about this 11 agreement and having him fill in and perform 12 supervisory duties? 13 Α. We have many in the other No. 14 divisions. There's no -- the union doesn't --15 they accept the fact that many management 16 positions can be filled by their employees or 17 under the collective bargaining agreement. 18 Okay. So they had no problem with Ο. 19 Mr. Gutridge performing supervisory duties but 20 still being paid the union wage? 21 Α. That's correct. Because many competitors, that's the way they hire their 22 Shelly & Sands is one competitor, our 23 foremen.

other divisions up north, they're union foremen,

24

Page 52 not salaried foremen. 1 2 0. Okay. But you don't have union 3 foremen? 4 Not in Thornville. Α. 5 Okay. All right. Would it be fair to Q. say you did not contact the union to even discuss 6 7 this? 8 Α. That's correct. 9 Q. Okay. Did you discuss it with Mr. Gutridge, the fact that he was a union 10 11 employee and performing supervisory duties? 12 Oh, certainly. Α. 13 And he was agreeable? 0. 14 Α. Oh, yes. Okay. Are you familiar with the 15 Q. 16 foremen? 17 Α. I know most. 18 Ο. Do you know who they are? 19 Yes. Α. 20 Okay. Do you know when Scott Ο. Cooperrider was promoted? 21 22 Α. No, I don't. 23 I mean --Ο. 24 Do you want ball park dates or --Α.

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Page 53
 1
                MR. KELLY: She doesn't want you to
 2
     quess about anything.
 3
                THE WITNESS:
                               Okay.
                MR. KELLY: She's going to ask you what
 4
 5
     your knowledge is.
 6
                THE WITNESS:
                              Okay.
 7
                Was it before you started?
     Q.
 8
     Α.
                No.
 9
     Q.
                Okay. Was it when Mr. Gibson was
10
     working there?
11
                What are those dates?
     Α.
                2000 -- well, we're only concerned here
12
     Ο.
13
     with 2003 to 2005.
14
                MR. KELLY: For -- he was -- we might
15
     as well be clear. I think he was there, what, a
16
     couple weeks in '03 and a couple weeks in '05. I
17
     don't want to have the question refer to his --
18
                MS. CUNNINGHAM: Well, the judge has
19
     allowed us to inquire --
20
                MR. KELLY: Oh, right. But your
21
     question was when Mr. Gibson was employed there.
22
     And he was employed there for a few weeks in '03
23
     and a few weeks in '05. So if your question is
24
     during '03 and '05, that's fine. But the question
```

```
Page 54
     you asked him was when Mr. Gibson was employed.
 1
 2
                Let me rephrase it.
     Q.
 3
                It's my understanding Mr. Gibson worked
     -- started in Shelly in 1998 and then he worked
 4
     until 2003 where there was this incident.
 5
     Mr. Cooperrider promoted during that time
 6
 7
     period --
 8
                MR. KELLY: Hang on. I'm going to --
 9
     Q.
                -- 1998 to 2003.
10
                MR. KELLY: And I'm going to object to
11
     the form of the question to the extent it suggests
12
     that Mr. Gibson was continuously employed from
13
     1998 to 2003.
14
                MS. CUNNINGHAM: We all know he was
15
     seasonal.
16
                MR. KELLY: I don't even know that he
17
     was that. So to the extent you're --
18
                MS. CUNNINGHAM:
                                  That's why I'm just
19
     saying it's my understanding. Because as I recall
20
     in your answer to the complaint, your client
21
     stated it didn't really know the dates Mr. Gibson
     was employed there.
22
23
                MR. KELLY: I --
24
                MS. CUNNINGHAM: I've got it here
```

Page 55 1 somewhere. 2 MR. KELLY: I'm objecting to the form 3 of your question, that's all there is. You can -to the extent you're making assumptions, that's 4 5 okay. But I don't want his answer to somehow 6 suggest or ratify that Mr. Gibson was continuously 7 employed, whether on a seasonal or other basis, from 1998 to 2003 since that has not been 8 established as a fact. 9 10 MS. CUNNINGHAM: Well, he worked there 11 when he did. 12 Ο. Was Mr. Cooperrider promoted during 13 that time period? MR. KELLY: During what time period? 14 15 Q. 1998 the 2003? 16 Α. But Ray wasn't employed for that whole 17 time. 18 The question is: Was Mr. Cooperrider Ο. 19 promoted between 1998 and 2003? 20 Α. I don't know. 21 Okay. So you have no idea? Q. 22 MR. KELLY: That would be assumed in "I 23 don't know." 24 Okay. What about Richey Boring? Ο.

```
Page 56
 1
     Α.
                Again, you're talking many years and --
 2
                MR. KELLY: Your question is:
 3
     Richey Boring promoted between '98 and '03?
 4
                Does he know when he was promoted?
     Q.
 5
                I don't know. I don't know.
     Α.
 6
                Okay. And do you keep personnel files
     Ο.
 7
     on any of these individuals that would reflect
 8
     when they were promoted?
                I don't. I don't know who would have
 9
     Α.
10
     that information.
                As I understand it, you don't have
11
     Ο.
     personnel files on union employees but you have
12
13
     personnel files on management?
14
                MR. KELLY: When you saw "you," are you
15
     talking about Rob or the company?
16
                MS. CUNNINGHAM: He represents the
              He's the company rep. He's the head --
17
     company.
18
                MR. KELLY: He's testifying here today
19
     in his capacity as Rob Sharrett. He's not here as
20
     some sort of 30(b) company rep. So just --
21
                MS. CUNNINGHAM: But he was sitting
22
     there --
23
                MR. KELLY: Let me finish, please.
24
                MS. CUNNINGHAM: -- during Ms. Gales'
```

Page 57 1 deposition, he was sitting there as a company rep 2 but now he's not? 3 THE WITNESS: I --4 MR. KELLY: Hang on. His testimony here is as Rob Sharrett. That's how he was 5 noticed for this deposition. All I'm asking is, 6 7 when you ask a question where you say, do you keep 8 a personnel file, that you clarify, since he said "I don't." 9 10 MS. CUNNINGHAM: Okay. 11 MR. KELLY: That was the point of it. 12 MS. CUNNINGHAM: Let me rephrase it. 13 MR. KELLY: Please. 14 Does The Shelly Company keep a Q. 15 personnel file of management individuals? 16 Α. Again, not being smart, from the time 17 frame 2003 to 2005 or today? 18 Any time. Ο. 19 Today they do. Then they didn't. Α. 20 Oh, okay. Ο. I -- I believe that is true. 21 Α. 22 Ο. Okay. 23 The -- to the best of my knowledge. Α. 24 Okay. So today there would be a Ο.

- 1 personnel file on managers, including foremen?
- 2 A. Maybe me. Yeah. I filled out some
- 3 forms and signed some -- that I saw the affidavit
- 4 -- the -- affirmative action program, that I know
- 5 the safety policies, that I know the drug policy,
- 6 so, yes. Were those policies in place during
- 7 Ray's time, probably not.
- 8 Q. Okay. So there may or may not be a
- 9 personnel file on Richey Boring?
- 10 A. Probably not.
- 11 Q. Okay.
- 12 A. During his time -- during Ray's time.
- 13 But, today, yes, there probably is.
- 14 Q. Did they start in 2008?
- 15 A. We hired a vice president of human
- 16 resources who has streamlined and --
- 17 O. Okay. So now --
- 18 A. -- changed the process.
- 19 Q. So they've filled out all the forms and
- 20 got the files going. Okay.
- 21 A. Yes.
- 22 O. I understand.
- What about Brad Boyer, do you know when
- 24 he was promoted to a foreman?

1	-	Page 59
1	Α.	I don't know when he was promoted, no.
2	Q.	Okay. How about Jim Gilliam?
3	Α.	I've never heard of him.
4	Q.	Don't know him?
5		Scott Carroll?
6	A.	Never heard of him.
7	Q.	Okay. Mark if I'm pronouncing this
8	right Sweringen, S-W-E-R-I-N-G-E-N.	
9	Α.	Never heard of him.
10	Q.	Never heard of him? Gary Schlea,
11	S-C-H-L-E-A.	
12	A.	Don't know him.
13	Q.	Jeffrey Gant, G-A-N-T?
14	A.	Don't know him.
15	Q.	Mark Potts?
16	Α.	Yes. I know Mark Potts. I don't know
17	when he was promoted from crew member to foreman	
18	or craft to foreman.	
19	Q.	Is he Caucasian?
20	A.	He is, as far as I know.
21	Q.	Rick Kessler?
22	A.	He no longer works for the company.
23	Q.	When did he leave?
24	Α.	2005, I believe, the fall.

Page 60 1 Q. What was his position? 2 Α. Foreman. 3 Ο. Foreman. 4 Why did he leave? 5 He left because he had inappropriate Α. behavior as a foreman or didn't fulfill the duties 6 of a foreman to the degree that I felt were 8 required. 9 Q. Okay. He's Caucasian? 10 Yes, he is. Α. 11 Who replaced Mr. Kessler? 0. Brad Boyer filled in for him for the 12 Α. 13 last -- he was dismissed in I want to say October. The season ends in November. Maybe it was 14 15 September. But basically Brad came in for the 16 last two months -- Brad was to come into the office. And because we had to let Rick Kessler 17 18 go, Brad went back out and took over that crew for 19 the last two months. 20 Okay. Who was -- who's taking care of Ο. 21 that crew now? Who's the foreman of that crew --2.2 Strike that. wait. Who is the foreman for that crew in 23 24 2006?

- 1 A. That crew was disbanded, I believe.
- 2 Q. Did you promote or hire an individual
- 3 to fill that foreman's position?
- 4 A. No. I think that crew was dis --
- 5 basically dissolved or one less crew than the
- 6 number we had the prior year. I don't think that
- 7 crew was -- no, it wasn't as far as my knowledge.
- 8 Q. Okay. Were there any individuals hired
- 9 or promoted in 2006 as foreman?
- 10 A. I don't have that information in front
- 11 of me. I can't recall.
- 12 Q. Okay. What about Roger Strauss, do you
- 13 know Mr. Strauss?
- 14 A. I do.
- 15 Q. Is he Caucasian?
- 16 A. As far as I know. I don't ask and I
- 17 would -- it would appear so.
- 18 Q. Okay. Do you know when he was
- 19 promoted?
- 20 A. No. He's been with the company a very
- 21 long time.
- Q. Was he a foreman when you came on board
- 23 in '94?
- 24 A. I don't know. He worked for the L.P.

- 1 Cavett Company in Cincinnati. And when that
- 2 division was sold off, parted out -- well, sold
- 3 off, he got incorporated into the Thornville
- 4 Division.
- 5 Q. Okay. So, again, there would be no
- 6 personnel file from Mr. Strauss until early '08?
- 7 A. True. Yeah, to the best of my
- 8 knowledge.
- 9 Q. So it would be fair to say if I wanted
- 10 to find out when any of these individuals were
- 11 promoted, I would have to depose those
- 12 individuals?
- 13 A. I'd say you'd have to maybe make a
- 14 request, let some people dig in. And the
- 15 operations manager might have more information
- 16 than I do. But the only way to be certain is
- 17 probably to ask them.
- 18 Q. Okay. Ms. Gales testified that you
- 19 provide -- you and other VPs provide information
- 20 that she passes on to the State and -- well, DAS
- 21 and ODOT regarding these contract compliance
- 22 reviews, correct?
- 23 A. Okay. Sure.
- 24 O. Did you -- did you provide Ms. Gales

- 1 information to pass on to either DAS or ODOT, the
- 2 compliance reviews?
- 3 A. Can you be more specific?
- 4 Q. Do you provide them any information
- 5 regarding anything? I mean --
- 6 A. Yeah.
- 7 Q. -- does Ms. Gales come to you and say,
- 8 hey, we're having a compliance review next month
- 9 and I need you to get whatever it is that you get
- 10 together?
- 11 A. Yes.
- 12 Q. What do you provide to Ms. Gales?
- 13 A. She usually has specific questions like
- 14 numbers of promotions. That's the one that I
- 15 recall. Beyond that, I don't have any
- 16 recollection.
- 17 Q. If you could turn to Exhibit No. 1.
- 18 A. Okay.
- 19 O. If you could turn to page 8 of that
- 20 form.
- 21 A. Recruitment. Is that the page?
- 22 Q. It says Training, page No. 8.
- 23 A. Oh, okay.
- 24 Q. Okay. Now, in the first section under

- 1 B where it says "Training," the last section
- 2 discusses whether there's an evaluation process
- 3 conducted annually. Do you see that sentence?
- 4 A. Right down here?
- 5 Q. Are you on the right form?
- 6 A. I'm on page 8. Is there an evaluation
- 7 process? Yes, I've read it.
- 8 Q. Did you provide -- now, this is marked
- 9 yes. Did you provide this information to
- 10 Ms. Gales?
- 11 A. If she requested it, I probably did. I
- 12 -- I don't know that.
- Okay. Well, this is marked "yes."
- 14 A. If I did, it would have been a
- 15 statement of fact or a written statement that says
- that, yes, we did informal evaluation of all
- 17 employees.
- 18 Q. Okay. So is it a true statement that
- 19 there is an evaluation process conducted annually
- 20 of at least all minority and female personnel for
- 21 promotional opportunities to encourage those
- 22 employees to seek or prepare for such
- 23 opportunities?
- 24 A. There is an ongoing work performance

Page 65 evaluation for all our employees. 1 Is this --2 Q. 3 Α. Indirect. Indirect. Is this the evaluation 4 Q. process that we've discussed before? 5 6 Α. Right. 7 Between the foreman, the supervisor and Q. 8 the -- I forget the --9 Α. We communicate about the job 10 performance and whether they have potential. 11 Okay. So is it fair to say there's no 0. formal evaluation process? 12 13 That's correct. Α. 14 Okay. Do you provide documentation to Q. 15 Ms. Gales? 16 Α. If -- via -- via e-mail maybe --17 Ο. Okay. 18 -- if she requests it. I mean, if she Α. 19 requests it by e-mail, I'll probably respond in 20 e-mail form. If --21 I understand. Q. 22 Under -- in the same exhibit right below that it says, "Documentation provided." 23 24 do you see where the X's are marked?

- 1 A. Uh-huh.
- 2 Q. Did you provide any of the documents
- 3 listed in each category that's marked to
- 4 Ms. Gales?
- 5 A. I'm not sure what that documentation
- 6 would have been. I assume for the second item it
- 7 would have been payroll records, which I wouldn't
- 8 have provided myself but probably the payroll
- 9 department would have. I would have provided a
- 10 list of employees promoted. I can recall I have
- 11 done that before.
- 12 Q. Okay.
- 13 A. Copies of CR1 reports submitted -- I
- 14 think -- I wouldn't have done that one. I think
- 15 Candace would have that information on the last
- one. And the top one, copies of EEO officers job
- 17 descriptions, and that would be Candace's forms.
- 18 Q. Okay. If you could turn to page 11 of
- 19 this exhibit, now, this talks about personnel
- 20 operations.
- 21 A. Okay.
- 22 O. And we've already talked about this
- 23 annual review. Do you see where that's marked
- 24 under "Required activity"? Would it be fair to

Page 67 say the only annual review is this verbal 1 interaction? 2 3 That's correct. Okay. Now, the second one is marked 4 Q. 5 "Is there encouragement of minority and "yes." female employees to seek promotional 6 7 opportunities?" Is there encouragement of 8 minority and female participants to seek promotional opportunities? 9 10 To the -- I can't identify -- I can't Α. 11 speak for the foremen who they're reporting to. can only offer up that I disseminate that same 12 13 information and I do encourage the supervisors and 14 the operations managers and the foremens in our 15 annual meetings or periodically that, you know, 16 look -- you know, we want to try and encourage 17 diversity in our company. 18 It's very difficult -- our -- the 19 county that our office is in is about 97 percent 20 white. Most of the people that work for us are in 21 that area, and it's very difficult to try to get 22 people that -- to commute a long distance from where maybe better qualified or more qualified 23 foremen would be that are minority. 24

- 1 Q. Okay. So if I wanted to find out
- 2 whether there was actual encouragement and what
- 3 that encouragement was, I would have to depose
- 4 those foremen and superintendents and operation
- 5 managers?
- 6 A. I'd say yes, probably.
- 7 Q. Was there a written policy regarding
- 8 this encouragement?
- 9 A. I speak to again my management staff
- 10 periodically and certainly it's a topic of
- discussion in the annual foremen's meeting, which
- would be in the springtime before we call the
- 13 crews back and, you know, really promote as much
- 14 diversity as we can in our workforce.
- 15 Q. Okay. But it's all verbal, would that
- 16 be fair to say?
- 17 A. I'd say -- well, we have written
- 18 policies, and those policies are presented, and
- 19 people acknowledge reading them, that we do
- 20 promote nondiscriminatory behavior and we won't
- 21 tolerate it, and that we want to -- but I'm not
- 22 sure if I write a letter saying, you know --
- 23 Q. I'm not clear on which -- what steps
- 24 were taken to encourage promotions of minorities

- 1 and female.
- 2 A. It's a fine -- most of our workforce
- 3 are -- are very -- they do not have the desire, I
- 4 -- and I'm -- that's an inference on my part that
- 5 the foreman's positions are not highly desirable
- for most of our craftspeople, okay? They're
- 7 fairly happy being -- they're craftsmen in their
- 8 own right. They take a great amount of pride in
- 9 operating equipment, providing -- building things
- 10 with their hands. And many just do not have a
- 11 desire, deep-rooted desire to take on the
- 12 responsibilities of traffic control, safety,
- 13 quality. It's a very -- it's a -- it's a very
- 14 tough job that, I mean -- and so to the extent
- 15 that they carry that forward and encourage people
- 16 to do it, I've done it before. It's not a -- you
- 17 know -- I would like to see more people desire to
- 18 do it.
- 19 O. Okay. The third box is there -- is
- 20 marked "yes." And it states, "There are efforts
- 21 to assist minority and female employees to prepare
- 22 for promotion."
- What steps does The Shelly Company take
- 24 to assist minority and female employees to prepare

- 1 for promotion?
- 2 A. Well, we offer tuition reimbursement
- 3 for all of our employees. We have a tuition
- 4 reimbursement program. It wouldn't just specify
- 5 -- we don't make it specific to minorities or
- 6 females. We make it available to all our
- 7 employees. That would be one.
- 8 Encouragement of union training, work
- 9 -- which would require like work zone traffic
- 10 supervisor.
- 11 Q. I'm sorry. What did you say?
- 12 A. It's a specialized certification, makes
- 13 the employee, well, more marketable in that
- they've been properly trained on the requirements
- of traffic control. We encourage all our
- 16 employees, again, to participant in the apprentice
- 17 -- or the training schedule throughout the winter
- 18 for the operators union, to learn new pieces of
- 19 equipment, to broaden their background.
- 20 But it's not identified -- we don't do
- 21 it just specifically for minorities. We do it for
- 22 all our employees.
- Q. Okay. All right. Are you aware of EEO
- 24 charges that Mr. Gibson filed?

Page 71 1 Α. Yes. 2 Okay. Did he file one in '05? Q. 3 Α. I'm not certain. He's filed at least, 4 I believe, three. 5 Okay. All right. The date of this Q. report is March 9th of '05. If you will turn to 6 7 page 14. 8 Α. Okay. 9 Q. Page 14 in the middle of the page 10 states, "Are there formal charges of 11 discrimination pending against the contractor?" 12 And it's marked "no." 13 Are you aware of whether or not there 14 was -- EEO charges were pending at the time this 15 was completed? 16 Α. I don't know. No, I don't know. 17 Ο. Who would -- would you have provided 18 that information to Ms. Gales? Or would that be 19 something that Ms. Gales would have been aware of? 20 Ms. Gales would have been notified Α. 21 through the EEOC. Typically, that's where the 22 routing would go. 23 Okay. Ο. 24 I know several -- well --Α.

Page 72 1 Q. I'm sorry. What were you saying? 2 MR. KELLY: You can wait for a question. 3 4 THE WITNESS: Okay. 5 Turn to Exhibit No. 2. Q. 6 Α. 2? 7 Q. Yes. 8 Α. Okay. 9 Q. And if you will turn to the sixth page, or seventh, under Section 4. 10 Okay. Okay. 11 Α. And you were here for Ms. Gales' 12 Q. 13 deposition, but this document is a DAS document. 14 It's a compliance review? 15 Α. Okay. 16 Q. And question 25 asked: "Does the contractor maintain copies of each employee's 17 18 performance and other employment evaluations in 19 their personnel files?" And it's marked "yes." 20 The date of this report is 2-20 of '03. 21 Isn't it true that that's not a correct 2.2 answer? 23 The way it's worded, yes. Α. Who would have provided that 24 Ο.

- 1 information to Ms. Gales?
- 2 A. I'm not certain.
- 3 Q. Turn to Exhibit No. 5. I'm sorry.
- 4 Exhibit No. 5.
- 5 A. Oh, I -- okay.
- 6 O. Can you tell me which individuals
- 7 listed here are Caucasian and are foremen?
- 8 A. I can distinguish who's a foreman. I
- 9 can't -- again, I don't ask race, creed. You
- 10 know, any assumptions I would make would be based
- on visual operation -- or visuals. So I don't
- 12 have -- I haven't asked these foremen as to what
- 13 -- we have not requested what their race or their
- 14 creed is, or I least I haven't. It's something
- 15 that I -- you know, is basically not taken into
- 16 account.
- 17 But I can identify who the foremen are.
- 18 Scott Cooperrider, Robby Lloyd, Shane Neverra,
- 19 Rick Kessler, Dave Scott, Mike Wiley, Tom Lambert
- 20 may or may not have been in '04. I'm not sure.
- 21 George Attis, Richey Boring, Dave Genteal, Wayne
- 22 Vickors or Delious Vickors, Mark Potts, Richard
- 23 Boring, Brad Boyer, Regan Sharrett, John Adams,
- 24 Ryan Packer, Erin Mullenkamp, Donald Mayle,

- 1 Kenneth Untied, Jeff Barnes, and I think that's
- 2 it.
- 3 Q. Okay.
- 4 A. Oh, let me check the last people. Yes,
- 5 that's it.
- 6 Q. Okay. Are there individuals listed on
- 7 here you know that are minority?
- 8 A. I know that Donald Mayle is, Jeff
- 9 Barnes. That's it.
- 10 Q. Turn to Exhibit No. 11. This is the
- 11 city contract compliance review form in 2003 that
- 12 I discussed with Ms. Gales.
- 13 A. Okay.
- 14 Q. In the center of the page where it
- 15 talks about how many non -- how many minority
- 16 employees were hired and how many were promoted,
- 17 did you provide this information to Ms. Gales?
- 18 A. Not to my recollection.
- 19 O. Okay. Are you familiar with any of
- 20 these stats?
- 21 A. I don't think I was the general manager
- 22 at this time.
- 23 Q. Okay. I'm sorry. When did you become
- 24 general manager?

Page 75 1 Α. 2004 maybe. 2 MS. CUNNINGHAM: Let's take a break. 3 (A short recess is taken.) When you've testified about the 4 Q. Okay. 5 foreman and the superintendent and the -- and I apologize, I keep forgetting the title, the other 6 7 people that --8 Α. Superintendent. 9 Q. -- help --10 Superintendents and operations Α. 11 managers. 12 Operations managers. They evaluate and Ο. 13 look at the crews, and they all talk and that sort of thing. Would it be fair to say that crew 14 15 members stay on a given crew the entire season? 16 Α. It's really specific to the work type. 17 Ο. What do you mean? 18 If it's an asphalt paving crew, then Α. 19 generally yes, they are very tight-knit. If it's 20 a construction crew, then it's a more broad -- the 21 needs with the resources become a lot more 22 dynamic, versatile. So you might need three hoe 23 operators, excavator operators today. you've done that excavation activity, maybe you 24

- 1 need one, so that employee gets transferred to
- 2 another construction crew that has a different
- 3 need.
- 4 But pretty much the foremen for the
- 5 asphalt paving crews have the same need for
- 6 resources, people, on a day-in-day-out basis.
- 7 Q. Would it be fair to say that some
- 8 employees do not stay with the same crew all
- 9 season?
- 10 A. Yes.
- 11 Q. And it's fair to say that some
- 12 employees move from crew to crew throughout the
- 13 season?
- 14 A. Again, depending on -- the likelihood
- of moving is really dependant on the type of work.
- 16 Q. Okay. So how do employees that are
- 17 moved from crew to crew or even several crews
- 18 throughout the season, how are they being
- 19 evaluated by these foreman and superintendents?
- 20 A. Job site visits. The superintendents
- 21 meet with the construction -- or with the foremen,
- 22 oh, I don't know if it's weekly. It depends on
- where they are. But they're visited, there's
- 24 discussion, hey, how is it going, you know, what's

Page 77 -- oh, you've got so-and-so working for you. How

- 2 is that going? You know, that would be the
- 3 process, there's constant dialogue.
- 4 Q. Right.
- 5 A. And it's not documented, but it's
- 6 there.

1

- 7 Q. Wouldn't it be fair to say that someone
- 8 who moves from crew to crew would not have an
- 9 opportunity to build up that same bond and that
- 10 team effort as someone who was on the same crew
- 11 throughout the season?
- 12 A. Our -- one individual who I think is
- identified here, Ed Wilson, under Exhibit 19, is
- 14 responsible for contacting employees, discharges.
- 15 He basically takes the craftspeople on a daily
- 16 basis and evaluates the needs and the resources
- 17 and allocates them to the foremen. If the foremen
- 18 need additional resources or have an abundance of
- 19 people, they would call Ed and say, Ed, this is
- 20 what I need or this is what I've got, you know, in
- 21 the way of personnel. And he would weigh that
- 22 with what other dynamics are going on, who else
- has needs or excesses.
- And then by that same token, those

- 1 conversations are daily. In that same
- 2 conversation, oh, you had so-and-so, how did that
- 3 go? You know, is it -- you know, good guy, bad
- 4 guy, good woman, bad -- you know, performance and
- 5 so those are constant. I mean, it's a very
- 6 interactive communication.
- 7 O. I understand that.
- 8 But that wasn't the question. Could
- 9 you read back the question, please.
- 10 (The record is read as requested.)
- 11 A. I'd say no to that question.
- 12 Q. Why?
- 13 A. Because some people, the longer they
- 14 stay with the crew, the more they don't build a
- 15 team bond. They may degenerate one. Just because
- we spend time together doesn't necessarily
- indicate that we're going to get along great, does
- 18 it?
- 19 O. So it's your testimony that if someone
- 20 was bounced around, they may have a better
- 21 opportunity to build a better rapport?
- 22 A. I'd say that -- that happens, yes,
- 23 probably as likely as it happens the other way.
- 24 O. Okay. Mr. Gibson was a roller

- 1 operator?
- 2 A. Uh-huh.
- 3 Q. With this type of job, would he be
- 4 bounced around or would he stay with the same crew
- 5 all season?
- 6 A. It generally works on tenure. I mean,
- 7 if he had been with -- but roller needs change.
- 8 There's usually a third roller position on
- 9 different types of work. The standard crew is two
- 10 roller operators, and we supplement depending on
- 11 the size of the job.
- 12 And so that person, again, calling in
- 13 to Ed saying, these are -- you know, I either have
- 14 a need or I can help someone else fulfill a need.
- 15 That's when that would deem itself.
- 16 Q. So it would be fair to say that
- 17 Mr. Gibson would be moved around more often than
- 18 other employees?
- 19 A. No, I wouldn't say that's fair to say.
- 20 Q. Do you know whether or not Mr. Gibson
- 21 was moved around a lot?
- 22 A. I do not. We have a lot of employees
- 23 that get moved around and some -- at some point in
- time pretty much everybody has been moved around

- 1 or displaced or not been with their -- maybe the
- 2 crew that they're with a lot of the time. But,
- 3 again, the work type and when it happens and the
- 4 workload dictates and changes all the time.
- 5 Q. Okay. Do you know Richey Boring, Sr.?
- 6 A. Yes.
- 7 Q. Okay. Did he retire?
- 8 A. He did.
- 9 Q. When did he retire?
- 10 A. No. I'm sorry. Richey -- no, he is
- 11 not retired.
- 12 Q. Okay. Did he leave?
- 13 A. No.
- 14 Q. Did he move, change his teams or --
- 15 A. No. He's -- you made a good point that
- 16 he -- the reason I was confused is he has said
- 17 that this will be his last season. But, no, he
- 18 hasn't retired as of yet.
- 19 O. What's his position?
- 20 A. Foreman.
- 21 Q. How long has he been a foreman?
- 22 A. I can't give you a specific date. But
- 23 a mid '90s, late '90s. I don't know.
- 24 Q. Okay. Was there some point where he

- 1 was going to retire and then didn't?
- 2 A. Oh, I think he made some desire -- or
- 3 he may have thought that he wanted to retire and
- 4 then changed his mind.
- 5 Q. Do you recall an instance, though,
- 6 where he had put in his notice he was going to
- 7 retire?
- 8 A. Oh, absolutely not. He did not notify
- 9 us that he had a definite desire to retire.
- 10 Q. Do you know Brad Turner?
- 11 A. No.
- 12 Q. In your opinion, is Mr. Gibson
- 13 qualified to perform a foreman job?
- 14 A. No.
- 15 Q. Why?
- 16 A. His safety record would indicate that
- 17 he has poor habits when it comes to protecting
- 18 himself and others.
- 19 O. Okay. When?
- 20 A. Also, his alleged and investigated
- 21 behavior, which the company found to be factual,
- that he engaged in sexual harassment or hostile
- 23 work environment would also indicate that he's
- inappropriate for a foreman's position.

Page 82 1 Q. When your company conducts investigations such as the nature you've talked 2 3 about, Ms. Gales says sexual harassment investigations, do they question the alleged 5 perpetrator? 6 They may; they may not. Α. It just depends? Q. 8 Α. Sure. 9 Q. Why wouldn't they? 10 If he wasn't available, that would be Α. 11 one reason. You wouldn't call him on the phone? 12 Ο. 13 If it was so obvious that his behavior Α. 14 had occurred or the incident that had occurred, it 15 wouldn't necessarily be required that you ask a 16 person if they engaged in a behavior that was cause for termination. 17 18 Isn't it true that the arbitrator found Ο. 19 there wasn't sufficient evidence of sexual

- 20 harassment in the 2003 termination?
- MR. KELLY: I'm going to object.
- 22 THE WITNESS: Okay.
- MR. KELLY: I -- what does that have to
- 24 do with this case at all? Because we're not

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Page 83
 1
     relitigating the case. It's already
     been dismissed.
 2
 3
                MS. CUNNINGHAM: No, we're not, but he
     was discussing that --
 4
 5
                MR. KELLY: Okay. But --
                MS. CUNNINGHAM: Let me finish. Let me
 6
 7
     finish.
 8
                MR. KELLY: -- we're not rehashing
 9
     issues for a case that has already been dismissed.
10
     That's not the purpose of this deposition.
11
                MS. CUNNINGHAM: He just testified that
     he didn't feel that Mr. Gibson was qualified
12
13
     because of these alleged complaints of sexual
14
     harassment. So, therefore, my question was:
     Isn't it true the arbitrator found there wasn't
15
16
     sufficient facts to support that?
17
                MR. KELLY: I'll object to the form of
18
     your question --
19
                MS. CUNNINGHAM: You can object.
20
                MR. KELLY: -- since you're
21
     misrepresenting the arbitrator's findings. That's
22
     not the specific finding of the arbitrator at all.
23
                MS. CUNNINGHAM:
                                 That's my
     recollection.
24
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Page 84 1 MR. KELLY: I understand. That may even be your interpretation, but it's not an 2 3 accurate portrayal, so I will object to the extent that's the way you're going to portray the 4 arbitrator's findings. 5 6 MS. CUNNINGHAM: That's fine. 7 You can answer the question. Q. 8 Α. I think the company investigated it and 9 regardless of what the arbitrator's decision was, 10 that -- that the company had grounds to dismiss, 11 and that's my interpretation, Rob Sharrett's. Okay. But it's true that Mr. -- that 12 Ο. 13 the arbitrator ordered that Mr. Gibson be 14 reinstated with back pay? 15 Α. That is true. 16 Q. Okay. These foremen and the 17 superintendents and the operations managers --18 Uh-huh. Α. 19 -- are they all Caucasian? Ο. 20 Not all. Trevor Small would be a Α. Native American, as far as I know. But the others 21 22 would appear to be Caucasian. 23 Okay. So all of them except Trevor Ο. Small? 24

Page 85 There's only five or six, so, yeah, if 1 Α. 2 that's the number. 3 0. Okay. Let's name the people, the five or six. 4 5 Ed Wilson. Α. He's Caucasian? 6 Ο. 7 As far as I know. Α. 8 Q. Okay. 9 MR. KELLY: What time period? 10 THE WITNESS: What time frame? 11 Let's go from 2003 to MS. CUNNINGHAM: 12 2005. 13 MR. KELLY: Are we going to go through the minority foremen that he already identified 14 15 for you for that period? MS. CUNNINGHAM: He identified as there 16 17 being five or six of them, and I would like to 18 know their names and their races. 19 MR. KELLY: Okay. And -- but we've 20 already been through the 2003 to 2005 ones where he identified the three minority ones before. 21 22 we going through all of that again? 23 The question was not MS. CUNNINGHAM: 24 just foremen. It was foremen, superintendents,

Page 86 1 and operations managers. 2 THE WITNESS: Repeat the question, 3 please. 4 MS. CUNNINGHAM: Could you read that 5 back. 6 (The record is read as follows: "These 7 foremen and the superintendents and the operations 8 managers, are they all Caucasian?") 9 MR. KELLY: But you're not asking in 10 the present tense in the question. Now you want 11 to know about '03 to '05; is that right? MS. CUNNINGHAM: Oh, I don't care about 12 13 '08. 14 MR. KELLY: I'm just trying to 15 understand. Your question says are they all --16 Q. We -- we talked -- we talked about the 17 time frame, and I said 2003 to 2005. 18 Okay. The question you said mentioned Α. 19 foremen. We've already covered that. 20 Ο. Okay. 21 Are you just interested in the Α. 22 superintendents/operations manager? 23 You testified that there were five to Ο. 24 six of them when I asked you, are the foremen,

Page 87 superintendents and operations managers Caucasian? 1 2 You said, oh, there's only five to six of them. 3 My reference was to the superintendents. 4 5 Oh, okay, just that's where the Q. 6 confusion --That's where the five or six came from. Α. 8 Okay. Q. I thought we had a breakdown in 9 Α. communication. 10 11 The superintendents -- we've discussed Ο. the foremen. And the superintendents, there was 12 13 only one? 14 Operations manager -- oh, you're right. Α. 15 Correct. Yes. One. Trevor Small. 16 Q. Trevor Small? 17 Α. Uh-huh. 18 Who is a superintendent? Ο. 19 Α. Yes. 20 Who is a minority? Ο. 21 Α. Yes. 22 And he's American Indian? Ο. 23 Correct. Α. And there is only one operations 24 Ο.

Page 88 manager who's Tim Anderson? 1 2 Α. Correct. 3 Ο. And he's Caucasian? 4 As far as I know. Α. 5 So it would be fair to say -- oh, Jeez. Q. 6 During 2003 to 2005, do you know who the foremen 7 and the superintendents were of crews that Mr. Gibson worked on? 8 9 Α. No. 10 Okay. Would there be any documentation Q. 11 that --12 I think the transcripts for the court Α. 13 case would indicate who he worked for. 14 Oh, okay. Okay. Q. 15 MS. CUNNINGHAM: Let's take another 16 break. 17 (A short recess is taken.) 18 I have no further questions. Ο. 19 Okay. Α. Thank you. 20 MR. KELLY: He'll read. 21 2.2 Thereupon, the foregoing proceedings 23 concluded at 1:43 p.m. 24

Page 89 State of Ohio : CERTIFICATE 1 County of Franklin: SS 2 3 I, Stacy M. Upp, a Notary Public in and for the State of Ohio, certify that Robin Sharrett was by 4 5 me duly sworn to testify to the whole truth in the cause aforesaid; testimony then given was reduced 6 to stenotype in the presence of said witness, 8 afterwards transcribed by me; the foregoing is a 9 true record of the testimony so given; and this 10 deposition was taken at the time and place 11 specified on the title page. 12 Pursuant to Rule 30(e) of the Fed. R. Civ. P., 13 the witness and/or the parties have not waived review of the deposition transcript. 14 15 I certify I am not a relative, employee, 16 attorney or counsel of any of the parties hereto, 17 and further I am not a relative or employee of any 18 attorney or counsel employed by the parties hereto, 19 or financially interested in the action. 20 IN WITNESS WHEREOF, I have hereunto set my hand 21 and affixed my seal of office at Columbus, Ohio, on 22 _____, 2008. 23 Stacy M. Upp, Notary Public - State of Ohio 24

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